

# H1 2015 Results

September 28, 2015

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# Agenda

- US Momentum
- Highlights H1 2015
- Simulated Gaming<sup>™</sup>
- Regulated Gaming
- Casual Mobile Gaming
- Financial Summary
- Operational Overview
- Outlook
- Q&A

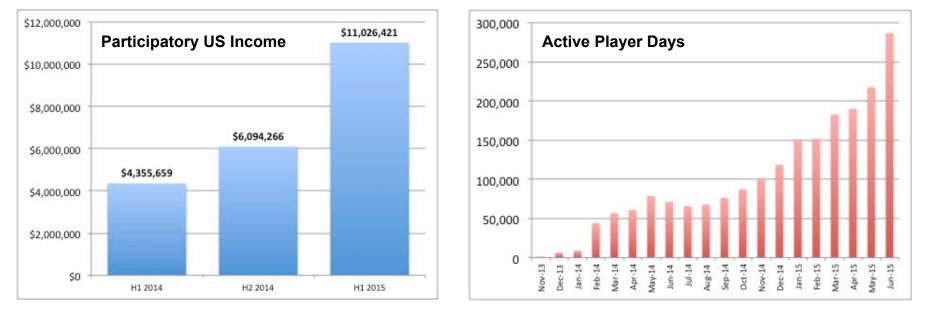




# **United States | Momentum**

#### **US Market commenced November 2013**

- Regulated real money Internet gaming in New Jersey started on November 21, 2013
- Simulated Gaming started nationwide on January 25, 2014
- Casual Mobile Gaming started nationwide on May 1, 2015
- After 22months in the United States, GAN has achieved sustained momentum, online
- \$22m Regulated, Simulated & Casual Gaming income to date from the US, in which GAN participates



#### Strong momentum entering H2 seasonally-strong period for US Internet gaming



# H1 2015 Highlights

#### Period of investment and growth

- US Regulated real money gaming out-performed expectations
- Delivered Betfair's Internet gaming business in New Jersey. H1 online casino market share of 14%
- > Betfair marketing investment successfully phased in: H1 2015 revenue out-performed expectations
- VS Simulated Gaming<sup>™</sup> per-unit economics continue to outperform expectations
- Game Development underperformed expectations due to Industry consolidation
- System Sale delayed by slow progress in US regulatory cycle and Industry consolidation

#### Number of new agreements

- Simulated Gaming<sup>™</sup> partnerships with 2 significant new US casino clients
- Strong pipeline of major US casinos for Simulated Gaming

#### Investment across technical, licensing and people infrastructure

- Significant investment in headcount in order to deliver on the US market opportunity
- Significant investment in technical & licensing infrastructure

#### Simulated Gaming remains the key US opportunity for GAN



# Simulated Gaming<sup>™</sup>





# Simulated Gaming<sup>™</sup> | In Detail

US-legal Nationwide	Addressable market of 320m citizens in the entire United States Buying virtual credits: No ability to win money – legal nationwide Only 12m Americans can play online for real money in Nevada, Delaware & New Jersey
900+ Casinos Not Yet Online	<b>Strong demand among major casino operators</b> Leading management teams understand the merits of an integrated online experience Seeking an independent, genuine B2B solution provider who does not compete online
Strong Patron Engagement	<b>Complements land-based gaming activity</b> Active patrons who also engage online increase visitation to the land-based gaming venue Significant uplift in land-based gaming from patrons also engaging online
Taking early Market Share	<b>Already serving major casino operators in the US</b> Delivered for Parx Casino (PA) and Club8Casino (Australia) in H1 2015 Selected by Maryland Live! (MD) and San Manuel (CA) for delivery online in H2
Fast Growing Business	<b>Gross Income grew +335% in H1 2015 compared with H1 2014</b> Strong organic growth despite minimal marketing investment by operators in H1 Marketing investment & new operators launched in H1 accelerated growth
Attractive Margins	Superior Margin compared to Social Casinos Gross margin in excess of 80% on spend, compared to 70% on Facebook GameAccount Network participates in net income with the casino operator

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# H1 2015 | NJ Regulated vs. US Simulated Gaming™



#### **Regulated Gaming**

Depositing players lost on average \$90 per day real money gaming in H1 2015

#### Simulated Gaming<sup>™</sup>

Purchasing players spent on average \$62 per day buying virtual credits in H1 2015

#### Superior Margins

#### Superior Margin compared to Regulated Gaming

No gaming tax, no certification requirements, no cost in bonusing players Simulated Gaming is a compelling model for casino operators in the US



### Simulated Gaming <sup>™</sup> | 'First Five' US Clients



GAN's first five US casino operator clients are all single-property 'regional stars' Major regional casino brands together serving 75m Americans (23% total US pop.)



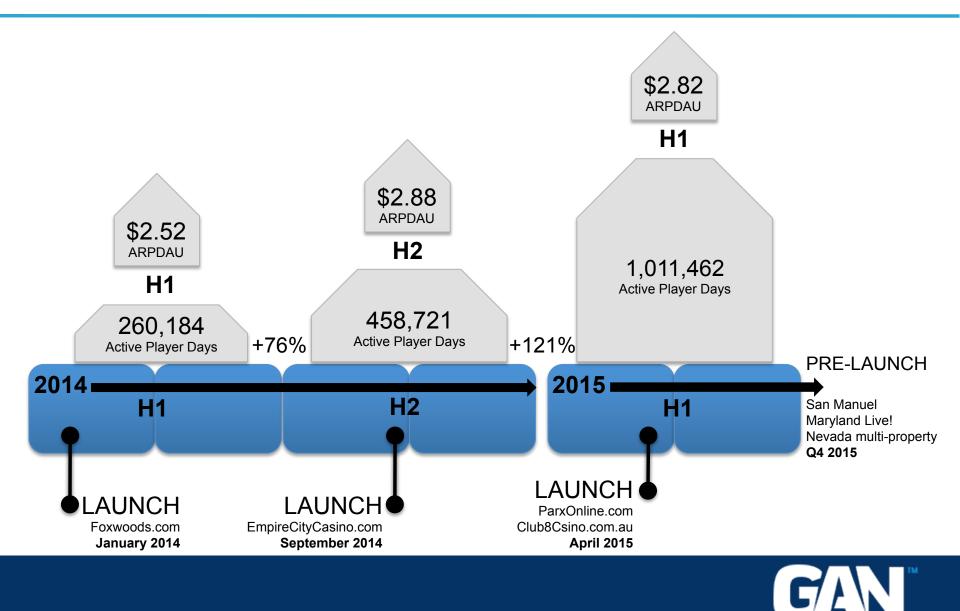
## **Regional Strategy | Clients Nationwide**



Regional gaming market strategy maximizes relevance of Simulated Gaming (Vertical height of each State in the map represents population density)



# Simulated Gaming<sup>™</sup> | Organic Growth



# Regulated US Gaming



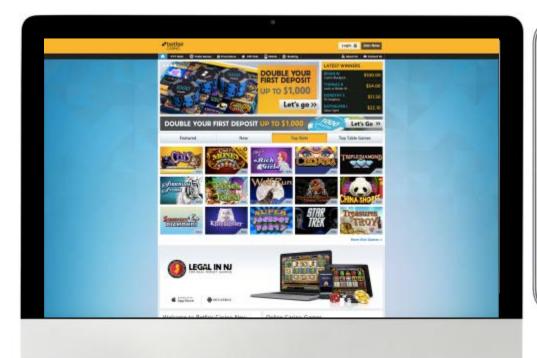


# **Regulated US Gaming | In Detail**

New Jersey Regulated Market	<b>\$60m New Jersey Online Casino Market in H1 2015</b> 29% market growth on H1 2014. Casino accounted for 83% of total gaming revenue online \$150m+ New Jersey Online Casino internal market forecast in 2016
Pennsylvania Opportunity	<b>Potential regulation in 2015, commencement in 2016</b> GAN is the exclusive Internet Gaming System provider to PA's market-leading Parx Casino ParxOnline.com hosted on-property: Rapid upgrade path to real money, upon regulation
Premier Content Offering in NJ	<b>Exclusive Casino Slots, EZ BACCARAT® &amp; Tournaments</b> 120+ US-relevant casino games by period end. EZ BACCARAT® development completed Multiplayer skill-based card & dice tournament games submitted in H1
Expanded NJ Market Share	<b>14% casino market share in 2015 for BetfairCasino.com</b> Betfair successfully phased-in marketing spend in H1 with >16% market share in Q2 2015 Further growth contingent on incremental marketing investment by Betfair in H2
NJ Mobile Upgrade	<b>Generational Leap for Mobile Gaming in New Jersey</b> Exceptional Netflix-style mobile native App development completed in H1 2015 Combining multiple native-quality games with HTML5 table games in a single Betfair App
Real-time Slot Tournaments	<b>From Simulated Gaming to Regulated Gaming</b> Real-time slot tournaments popular in Simulated Gaming anticipated in H2 2015 Expected material appeal for American slot players familiar with in-casino slot tournaments



### Growing | BetfairCasino.com





New native & HTML5 Mobile App launching Q4 2015

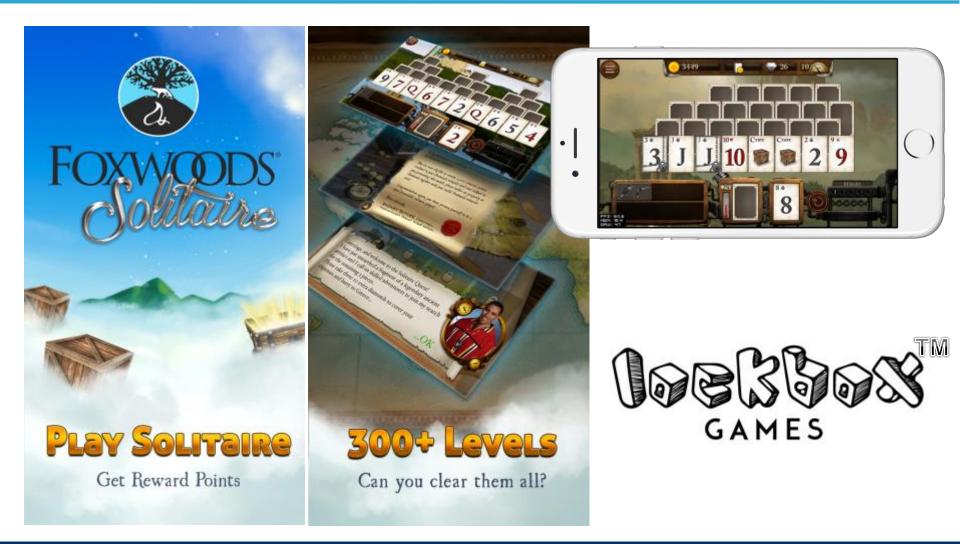
#### Strong momentum entering H2 seasonally-strong period for NJ Internet gaming



# **Casual Mobile Gaming**



# **Emerging | Casual Mobile Gaming**





# **Casual Mobile Gaming | In Detail**

Skill Games - Legal Worldwide	Addressable market: 2.6bn <sup>1</sup> smart phones worldwide Buying virtual credits to enhance a mobile skill-based videogames experience No advertising, regulatory or compliance restrictions on casual mobile games				
Complements Simulated Gaming	<b>Players of Casual Mobile Games cross-sell to Simulated</b> First casual mobile game – solitaire – has significant cross-sell to Simulated Gaming App 20% of all solitaire players respond to Simulated Gaming App, when cross-advertised				
Monetization of Players	<b>+2% of Solitaire players proceed to spend money in-App</b> Early performance in line with casual mobile gaming reported metrics Monetized player cohort spending \$32 per month buying virtual credits in-App				
Supports B2B Model in the US	<b>Already serving major casino operators in the US</b> Delivered for Foxwoods as "Foxwoods Solitaire" in March 2015 Additional iterations ordered by US casino operator clients for delivery in H2 2015				
Internal Studio Infrastructure	<b>'Lockbox Games' Trading Name for GAN internal studio</b> Expert skill game designers & developers, combined with leading mobile game developers Emerging indicators justifies internal game studio to foster unique intellectual property				
Engaging New Patrons	<b>Superior ability to engage younger demographic vs. slots</b> Casino visitors play casual mobile games but only a small proportion engage playing slots GAN's ability to deliver casual mobile games to casino operators is unique in US market				

1 Source: http://techcrunch.com/2015/06/02/6-1b-smartphone-users-globally-by-2020-overtaking-basic-fixed-phone-subscriptions/#.hwnkcd:RPIH



# **Financial Summary**



# H1 2015 | Financial Highlights

	Six months Ended 30 June 2015 £'000	Six months Ended 30 June 2014 £'000	Year Ended 31 December 2014 £'000	YOY Variance £'000	Y0Y Change %
	Unaudited	Unaudited	Audited		
Gross Income <sup>1</sup>	13,383	13,231	26,123	152	1%
Net Revenues	2,892	4,166	7,528	-1,274	-31%
Net Rev as % of GI	21.6%	31.5%	28.8%		
Clean EBITDA <sup>2</sup>	-1,476	-444	-1,425	-1,032	232%
Clean EBITDA %	-51.0%	-10.7%	-18.9%		
	At 30 June 2015	At 30 June 2014	At 31 December 2014		
Net Assets	12,632	16,860	15,176	-4,228	-25%
Cash	7,622	14,033	10,776	-6,411	-46%

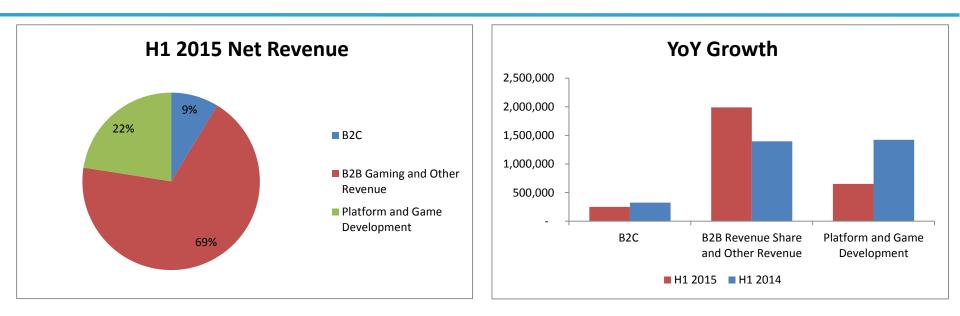
Gross income of £13.4m has increased by £0.2m YOY (2014: £13.2m)

- > Underlying Net Revenues adjusted for the impact of System Sales<sup>3</sup> of £ YoY to £2.9m (2014:£3.1m)
  - Strong growth in Simulated Gaming<sup>™</sup> revenues of £1.0m offset by declines in both game and real money gaming platform development revenue
- Clean EBITDA<sup>2</sup> loss decreased by £1.1m to £1.5m (2014: Loss £0.4m).
  - Clean EBITDA<sup>2</sup> loss of £1.5m is consistent with H1 2014 adjusted for system sale EBITDA impact
  - Cost base decreased by 5% from £4.6m to £4.4m primarily due to increased capitalisation of technical and development related headcount and associated overhead costs

 Gaming revenue plus other net revenue
Clean EBITDA is a non GAAP company specific measure and excludes interest, tax, depreciation, amortisation, share based payment expense and other items which the directors consider to be non-recurring and one time in nature.

3 Excluding system sales. System sale in 2014 increased net revenues by £1.1m in H1 2014

# Analysis of Net Revenue (Excluding System Sales)



- Net Revenue (excluding System Sales) decreased by £0.2m from £3.1m in H1 2014 to £2.9m for H1 2015
  - B2B recurring revenue base has increased from 45% to 69% of total net revenue
  - Simulated Gaming Revenues have grown by £1.0m to £1.2m (2014 £0.2m) and now account for 41% of overall net revenues (2014: 6%)
    - Increases in Simulated Gaming and real money gaming in sustainable markets of New Jersey in the US and Italy in Europe partially offset by reduced revenues from real money markets
  - B2B Platform and game development revenue has decreased from £1.4m to £0.7m
    - Reduced game development fees consequent to shift in market focus towards integrated content development as a component of a larger system sale
    - > Reduction in revenues associated with platform revenues from New Jersey



### **Distribution and Administrative Expense**

- Overall cost base (excluding depreciation, amortisation and exceptional items) has decreased by 5% from £4.6m in H1 2014 to £4.4m in H1 2015
  - Additions to capitalised developer time have increased by £1.0m to £2.0m (2013: £1.0m)
  - Overall headcount stable around 110 full time employees across London and Las Vegas
- Distribution Expenses have increased from £1.2m to £1.4m (excluding depreciation and amortisation of £0.9m versus £0.4m in H1 2014)
  - ➤ Royalty expense related to distribution of third party content increased by 45% primarily due to significant increased Simulated Gaming<sup>TM</sup> in the US and increased real money gaming revenues generated through our Italian operator customer base
- Administrative Expenses decreased by 15% from £3.4m to £2.9m (excluding exceptional items and share based payments)
  - Primarily due to increased capitalisation of technical and development related headcount and associated overhead costs of this headcount.



# **Operational Overview**



#### Simulated Gaming <sup>™</sup> player economics

- Enhanced player economics in excess of internal projections set in November 2013
- ARPDAU \$2.82 in H1 2015 (2014: \$2.75)
- Addressable market in the US estimated at \$250m+ in 2015
- ➤ Third US casino added to Simulated Gaming<sup>™</sup> platform (Parx Casino)
- Launch of new casino games including EZ BACCARAT®
- Launch of new real-time slot tournaments
- New 'Netflix-style' mobile App and enhanced content offering
- Player acquisition marketing for all casino clients conducted in H1 2015

#### 2015 H2 Trend - Acquisition marketing, to achieve scale

- San Manuel and Maryland Live casinos added to Simulated Gaming<sup>™</sup> platform
- New multi-property Nevada casino operator signed launching Q4 2015
- New mobile-only 'guest play' registration process adopted by US casino clients
- New registration process permitting International non-US-resident players
- Mobile player acquisition marketing commenced in September 2015



## **Real Money Gaming**

#### BetfairCasino.com in New Jersey

- New Jersey Casino gaming market share of 14% in H1 2015 (2014: 9%)
- Enhanced player economics compared with typical UK online casino players
- Delivered 100+ games online in 2014
- Multi-stage KYC solution increased player verification rates
- Complex regulatory technical operating environment persists
- Significant VIP player activity in period
- Initial marketing investment phased in during H1 by Betfair

#### 2015 H1 Trends

- > 150+ slots and table games now available on BetfairCasino.com
- Conversion & yields improving as gaming content portfolio matures
- Recurring revenue share now increasing with Betfair's phasing in marketing investment
- Complex skill-based games portfolio in submission with the NJDGE
- Chinese-language website & EZ BACCARAT® launching in Q4



#### **Game Development**

- Continued focus on adding incremental titles from existing manufacturer clients
- Revenues from new manufacturer clients in H1 impacted by change in market focus
- Offering 12+ game development as an integrated component within a larger System sale
- Larger project scale resulting in slower adoption/decision cycle by targeted manufacturers

#### **B2B Gaming Content Distribution Revenues In Line**

- Solid growth in Italy: Active player days up 11%; daily player yield up 19%, on H1 2014
- Aristocrat, Everi & Scientific Games' titles delivered online in New Jersey
- Incredible Technologies, Everi, Konami Gaming & NET Ent titles delivered into Italy
- Elective withdrawal from Spanish regulated market following market review

#### 2015 H1 Trends

- Multiplayer version of EZ BACCARAT® on course for delivery online in H2
- > New US casino equipment manufacturer client anticipated in H2 (for 12x new titles)
- New operator launches in Italy anticipated in Q4 (William Hill, Bet365 & StarVegas)

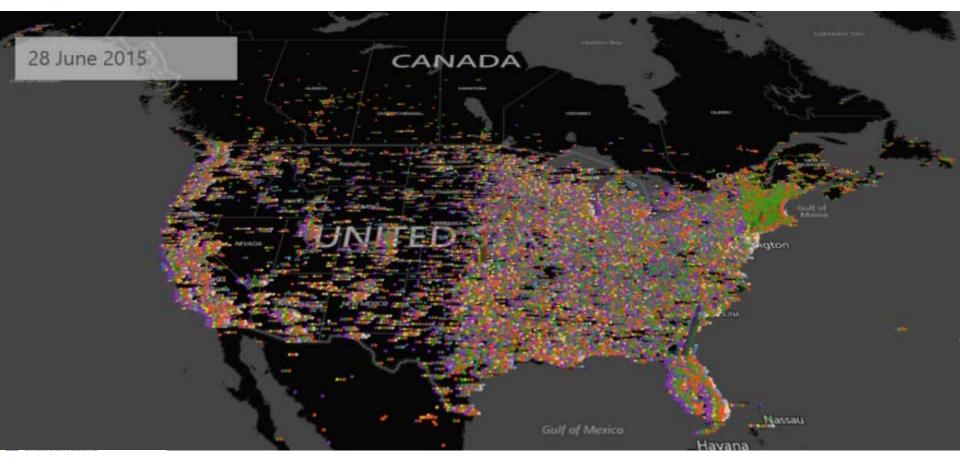


# Outlook 2015

- Strong pipeline of partnership / licencing opportunities with US land casino operators
- On-going discussions in relation to system sales with casino equipment manufacturers
- Increased Simulated Gaming<sup>™</sup> revenues from three existing operators in CT, NY, PA in the US and the consortium in Australia
- Incremental opportunity to scale Simulated Gaming<sup>™</sup> through acquisition marketing activity
- H2 launches of Simulated Gaming in CA, MD, NV & multi-State. Other international markets under consideration
- Positioned for additional real money gaming opportunity with leading PA casino operator Parx Casino (legislation in Pennsylvania possible in 2015)
- New casual skill games product for US casinos, complementing Simulated Gaming<sup>™</sup>
- CEO relocation to the US already delivering results (multi-property Nevada casino client)



## **Activity Nationwide | Simulated Gaming**



#### Simulated Gaming is lighting up the virtual skies of America



# **Q & A**

